## SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

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FORM 10-Q

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|X| Quarterly Report pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934
For the quarterly period ended September 30, 2000
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OR
|_| Transition report pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

## Commission File Number 0-3722

ATLANTIC AMERICAN CORPORATION
Incorporated pursuant to the laws of the State of Georgia
$\qquad$

Internal Revenue Service-- Employer Identification No. 58-1027114

Address of Principal Executive Offices:
4370 Peachtree Road, N.E., Atlanta, Georgia 30319
(404) 266-5500

Indicate by check mark whether registrant (1) has filed all reports required to be filed by Section 13 or 15 (d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. YES $|X|$ NO $\left.\right|_{-} \mid$

The total number of shares of the registrant's Common Stock, $\$ 1$ par value, outstanding on November 10, 2000, was 21,058,617.

## ATLANTIC AMERICAN CORPORATION

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ATLANTIC AMERICAN CORPORATION AND SUBSIDIARIES CONSOLIDATED BALANCE SHEETS

ASSETS
(Unaudited; In thousands, except share and per share data)

| September <br> 30, | December <br> 31, |
| :---: | :---: |
| 2000 | 1999 |


| Cash, including short-term investments of $\$ 10,756$ and $\$ 22,471$ | \$ 24,194 | \$ 34,306 |
| :---: | :---: | :---: |
| Investments: |  |  |
| Bonds (cost: \$161,487 and \$143,220) | 156,694 | 137,000 |
| Common and preferred stocks (cost: $\$ 32,686$ and $\$ 31,183$ ) | 43,731 | 48,684 |
| Other invested assets (cost: \$6,102 and \$4,943) | 6,415 | 5,717 |
| Mortgage loans | 3,565 | 3,645 |
| Policy and student loans | 2,793 | 3,749 |
| Real estate | 46 | 46 |
| Total investments | 213,244 | 198,841 |

Receivables:
Reinsurance
Other (net of allowance for bad debts: \$1,251 and \$1, 717)

| 41,631 | 39,287 |
| :---: | :---: |
| 40,465 | 28,478 |
| 5,400 | 4,299 |
| 23,579 | 20,398 |
| 4,980 | 5,074 |
| 19,497 | 20,461 |
| \$ 372,990 | \$351, 144 |

## LIABILITIES AND SHAREHOLDERS' EQUITY

Insurance reserves and policy funds:
Future policy benefits

| \$ 41, 727 | \$ 40, 093 |
| :---: | :---: |
| 47,438 | 34,293 |
| 132,931 | 126,556 |
| 4,678 | 4,203 |
| 226,774 | 205,145 |
| 18,349 | 16,051 |
| 50, 000 | 51,000 |
| 295,123 | 272,196 |

Commitments and contingencies (Note 8)
Shareholders' equity:
Preferred stock, \$1 par, 4,000,000 shares authorized;
Series B preferred, 134,000 shares issued and outstanding, $\$ 13,400$ redemption value
Common stock, \$1 par, 30,000,000 shares authorized;
$21,412,138$ shares issued in 2000 and 1999 and
$21,039,123$ outstanding in 2000 and $21,026,786$
shares outstanding in 1999 21,412 21,412
$\begin{array}{lll}\text { Additional paid-in capital } & 54,773 & 55,677\end{array}$
Accumulated deficit
$(1,305) \quad(4,558)$

Accumulated other comprehensive income - unrealized
vestment gains, net
Treasury stock, at cost, 373,015 shares in 2000 and 385,352 shares in 1999

Total shareholders' equity
Total liabilities and shareholders' equity
$(1,414) \quad(1,553)$

| 77,867 | 78,948 |
| :---: | :---: |
| \$ 372,990 | \$351, 144 |

## ATLANTIC AMERICAN CORPORATION AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF OPERATIONS

$$
\begin{aligned}
& \text { Three Months Ended } \begin{array}{c}
\text { Nine Months Ended } \\
\text { September 30, }
\end{array} \text { September 30, }
\end{aligned}
$$

| (Unaudited; In thousands, except per share data) | $2000$ | $1999$ | $2000$ | $1999$ |
| :---: | :---: | :---: | :---: | :---: |
| Revenue: |  |  |  |  |
| Insurance premiums | \$34,737 | \$ 29,587 | \$99,427 | \$ 77,300 |
| Investment income | 3,642 | 3,409 | 11,488 | 9,143 |
| Realized investment gains, net | 15 | 181 | 542 | 1,660 |
| Other income | 264 | 297 | 937 | 687 |
| Total revenue | 38,658 | 33,474 | 112,394 | 88,790 |
| Benefits and expenses: |  |  |  |  |
| Insurance benefits and losses incurred | 24,909 | 21,996 | 71,480 | 56,625 |
| Commissions and underwriting expenses | 9,375 | 8,674 | 27,204 | 22,092 |
| Interest expense | 1, 030 | 928 | 3,131 | 1,858 |
| Other | 1,897 | 2,514 | 6,331 | 6,705 |
| Total benefits and expenses | 37,211 | 34,112 | 108,146 | 87,280 |
| Income (loss) before income tax (benefit) expense | 1,447 | (638) | 4,248 | 1,510 |
| Income tax (benefit) expense | (48) | 49 | 890 | 93 |
| Net income (loss) | \$1,495 | \$ (687) | \$3,358 | \$ 1,417 |
| Net income (loss) per common share (basic and diluted) | \$ . 06 | \$ (.05) | \$ . 12 | \$ . 03 |
| Weighted average common |  |  |  |  |
| Weighted average common shares |  |  |  |  |
| outstanding, diluted | 21,035 | 20,893 | 21,041 | 20,022 |

The accompanying notes are an integral part of these consolidated financial statements.

## ATLANTIC AMERICAN CORPORATION

CONSOLIDATED STATEMENTS OF SHAREHOLDERS' EQUITY
(Unaudited; Amounts in thousands)
Nine Months Ended September 30,2000

The accompanying notes are an integral part of these consolidated financial statements.
-4-

## ATLANTIC AMERICAN CORPORATION AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF CASH FLOWS

|  | Nine Mon Septemb | $\begin{aligned} & \text { Ended } \\ & 30, \end{aligned}$ |
| :---: | :---: | :---: |
|  | 2000 | 1999 |
| (Unaudited; In thousands) |  |  |
| CASH FLOWS FROM OPERATING ACTIVITIES: |  |  |
| Net income | \$3,358 | \$ 1,417 |
| Adjustments to reconcile net income to net cash provided by operating activities: |  |  |
| Amortization of deferred acquisition costs | 11,885 | 8,801 |
| Acquisition costs deferred | $(15,066)$ | $(10,711)$ |
| Realized investment gains | (542) | $(1,660)$ |
| Increase in insurance reserves | 21,629 | 14,420 |
| Depreciation and amortization | 1,270 | 1,097 |
| Deferred income tax expense | 820 | - |
| Increase in receivables, net | $(14,333)$ | $(11,857)$ |
| Increase (decrease) in other liabilities | 1,859 | (13) |
| Other, net | (976) | (278) |
| Net cash provided by operating activities | 9,904 | 1,216 |

CASH FLOWS FROM INVESTING ACTIVITIES:

| Proceeds from investments sold or matured | 8,382 | 34,450 |
| :--- | ---: | ---: |
| Investments purchased | $(27,065)$ | $(50,363)$ |
| Additions to property and equipment | $(274)$ | $(547)$ |
| Acquisition of American Independent | - | $(93)$ |
| Acquisition of Association Casualty | $---18,836)$ |  |

Net cash used by investing activities
$(19,050) \quad(35,099)$

CASH FLOWS FROM FINANCING ACTIVITIES:

| Proceeds from exercise of stock options | 110 | 135 |
| :---: | :---: | :---: |
| Purchase of treasury shares | (76) | (602) |
| Proceeds from bank financing | - | 50,000 |
| Repayments of debt | (1,000) | $(25,000)$ |
| Net cash (used) provided by financing activities | (966) | 24,533 |
| decrease in cash and cash equivalents | $(10,112)$ | $(9,350)$ |
| h and cash equivalents at beginning of period | 34,306 | 32,385 |
| $h$ and cash equivalents at end of period | \$24, 194 | \$ 23, 035 |

Supplemental cash flow information:
Cash paid for interest

Cash (received) paid for income taxes

| $\$ 3,141$ | $\$ 1,973$ |
| :---: | :---: |
| $=======================$ |  |
| \$ $(509)$ | $\$ 131$ |
| $==========================$ |  |

The accompanying notes are an integral part of these consolidated financial statements.

# ATLANTIC AMERICAN CORPORATION AND SUBSIDIARIES NOTES TO CONSOLIDATED FINANCIAL STATEMENTS <br> (Unaudited; In thousands) 

Note 1.
Basis of presentation.

The accompanying unaudited condensed consolidated financial statements include the accounts of Atlantic American Corporation and its subsidiaries. All significant intercompany accounts and transactions have been eliminated in consolidation. The accompanying statements have been prepared in accordance with U.S. generally accepted accounting principles for interim financial information and with the instructions to Form $10-\mathrm{Q}$ and Article 10 of Regulation $\mathrm{S}-\mathrm{X}$. Accordingly, they do not include all of the information and footnotes required by generally accepted accounting principles for complete financial statements. In the opinion of management, all adjustments (consisting of normal recurring accruals) considered necessary for a fair presentation have been included. Operating results for the nine month period ended September 30, 2000, are not necessarily indicative of the results that may be expected for the year ending December 31, 2000. For further information, refer to the financial statements and footnotes thereto included in the Company's annual report on Form 10-K for the year ended December 31, 1999

Note 2. Impact of recently issued accounting standards

The Financial Accounting Standards Board has issued Statement 133, "Accounting for Derivative Instruments and Hedging Activities" ("SFAS 133"). SFAS 133 provides a comprehensive and consistent standard for recognition and measurement of derivatives and hedging activity. SFAS 133 requires all derivatives to be recorded on the balance sheet at fair value and establishes specific accounting methods for hedges. Changes in the value of most derivatives and hedges will be included in earnings in the period of the change. In June 1999, the Financial Accounting Standards Board ("FASB") issued SFAS 137, which defers the effective date of SFAS 133 to fiscal years beginning after June 15, 2000. In June 2000 the FASB issued Statement 138 which amends SFAS 133. SFAS 133, as amended by SFAS 137 and SFAS 138, is effective for years beginning after June 15, 2000. The Company intends to adopt SFAS 133, on January 1, 2001. Management does not believe the adoption of SFAS 133, as amended, will have a material effect on the Company's financial condition or results of operations.

Note 3. Segment Information
The Company has four principal insurance subsidiaries that each focus on a specific geographic region and/or specific products. Each company is managed independently and is evaluated on its individual performance. The following summary sets forth each company's revenue and pretax income (loss) for the quarter and year-to-date periods ended September 30, 2000 and 1999.

Revenues

|  | Three Months Ended September 30, |  |  |  | Nine Months Ended September 30, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2000 |  | 1999 |  | 2000 |  | 1999 |  |
| American Southern | ¢ | 10,763 | \$ | 11, 097 | \$ | 32,013 | \$ | 31,725 |
| Association Casualty |  | 6,311 |  | 4,760 |  | 16,828 |  | 4,760 |
| Georgia Casualty |  | 8,228 |  | 5,455 |  | 23,494 |  | 16,666 |
| Bankers Fidelity |  | 13,285 |  | 12,050 |  | 39,586 |  | 35, 055 |
| Corporate and Other |  | 1,264 |  | 1,314 |  | 4,991 |  | 4,235 |
| Adjustments and |  |  |  |  |  |  |  |  |
| eliminations |  | $(1,193)$ |  | $(1,202)$ |  | $(4,518)$ |  | $(3,651)$ |
| Consolidated results |  | \$ 38,658 | \$ | 33,474 | \$ | 112,394 | \$ | 88,790 |

Income (loss) before
income tax provision

|  | Three Months Ended September 30, |  |  |  | Nine Months Ended September 30, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2000 |  | 1999 |  | 2000 |  | 1999 |  |
| American Southern | \$ | 1,587 | \$ | 1,822 | \$ | 4,290 | \$ | 4,465 |
| Association Casualty |  | 576 |  | 399 |  | 555 |  | 399 |
| Georgia Casualty |  | (593) |  | $(2,261)$ |  | (78) |  | $(2,191)$ |
| Bankers Fidelity |  | 1,271 |  | 1,153 |  | 2,930 |  | 2,713 |
| Corporate and Other |  | $(1,394)$ |  | $(1,751)$ |  | $(3,449)$ |  | $(3,876)$ |
| Consolidated results |  | \$ 1,447 | \$ | (638) |  | 4,248 | \$ | 1,510 |

Note 4. Credit Arrangements
The Company is a party to a five-year revolving credit facility that provides for borrowings up to $\$ 30,000$. The interest rate on the borrowings under the facility is based upon the London Interbank Offered Rate ("LIBOR") plus an applicable margin, 2.75\% at September 30, 2000. The credit facility provides for the payment of all of the outstanding principal balance at June 30, 2004 with no required principal payments prior to that time.

The Company also has outstanding $\$ 25,000$ of Series 1999, Variable Rate Demand Bonds (the "Bonds") due July 1, 2009. The Bonds, which are redeemable at the Company's option, pay a variable interest rate that approximates 30-day LIBOR. The Bonds are backed by a thirteen-month letter of credit issued by Wachovia Bank, N.A. The cost of the letter of credit and its associated fees are 2.75\%, making the effective rate on the Bonds LIBOR plus 2.75\% at September 30, 2000. The interest on the Bonds is payable monthly and the letter of credit fees are payable quarterly. The Bonds do not require the repayment of any principal prior to maturity.

Beginning October 1, 2000, as a result of the Company meeting certain financial objectives set forth in its credit facility, the margin on the revolving credit facility has been decreased to $2.50 \%$ and the cost of the letter of credit has been decreased to this same level. The margin on the revolving credit facility and the cost of the letter of credit can be further reduced if the Company meets certain additional financial objectives during 2000. The Company is in compliance with all debt covenants at September 30, 2000 and expects to remain in compliance for the remainder of 2000.

Note 5. Reconciliation of Other Comprehensive Loss

|  | $\begin{array}{cc} \text { September } & 30, \\ 2000 & 1999 \end{array}$ |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Gain on sale of securities |  |  |  |  |
| included in net income | \$ | 542 | \$ | 1,660 |
| Other comprehensive loss: |  |  |  |  |
| Net pre-tax unrealized loss |  |  |  |  |
| arising during year |  | $(4,949)$ | \$ | $(9,794)$ |
| Reclassification adjustment |  | (542) |  | $(1,660)$ |
| Net pre-tax unrealized loss |  |  |  | $(11,454)$ |
| Deferred income tax benefit attributable to |  |  |  |  |
| Net unrealized loss recognized in other |  |  |  |  |
| comprehensive loss |  | $(3,569)$ |  | $(11,454)$ |

Note 6. Acquisition.

- ------

On July 1, 1999, the Company acquired $100 \%$ of the outstanding stock of Association Casualty Insurance Company ("ACIC") and Association Risk Management General Agency ("ARMGA"), for a combined price of $\$ 32,958$ with $\$ 8,483$ of the purchase price paid in the form of common stock of the Company and the remaining $\$ 24,475$ paid in cash obtained from borrowings under the Company's revolving credit facility. The acquisition of both ACIC and ARMGA were accounted for using the purchase method of accounting. Accordingly, the Company has allocated the purchase price of those two companies based on the fair value of the assets acquired and liabilities assumed, and their results of operations are included in the consolidated results of operations since the date of acquisition.

The following summarizes the Company's pro-forma unaudited results of operations for the nine months ended September 30, 1999, assuming the purchase of ACIC and ARMGA had been consummated as of January 1, 1999:

| Nine months ended <br> September 30, |  |
| :---: | :---: |
| Revenue | 1999 |
| Net income | $\$ 99,781$ |
| Per common share data: | 868 |
| Basic earnings per share |  |
| Diluted earnings per share | 0.00 |
|  | 0.00 |

This pro-forma financial information has been prepared for informational purposes only and is not necessarily indicative of the results of operations had the transaction been consummated on January 1, 1999, nor is it indicative of results of operations that may be obtained in the future.

Note 7. Earnings per common share
A reconciliation of the numerator and denominator of the earnings per common share calculations are as follows:

\$ . 12 \$
\$ . 03 -8-

Outstanding stock options of 806,000 and $1,146,000$ for the nine months and quarter ended September 30, 2000 were excluded from the earnings per common share calculation since their impact was antidilutive. In 1999 outstanding stock options of 11,000 for the nine months ended September 30 , 1999 were excluded from the earnings per common share calculation since their impact was antidilutive. For the three months ended September 30, 1999 outstanding stock options of 342,000 plus 164,000 equivalent shares were excluded from the earnings per common share calculations since their impact was antidilutive. The assumed conversion of the Series B Preferred stock was excluded from the earnings per common share calculation for 2000 and 1999 since its impact was antidilutive.

Note 8. Commitments and Contigencies
From time to time the Company and its subsidiaries are parties to litigation occurring in the normal course of business. In the opinion of management, such litigation will not have a material adverse effect on the Company's financial position or results of operations.

Note 9. Prior year Reclassifications
Certain reclassifications have been made to the 1999 balances to conform with the 2000 presentation.

ITEM 2.

## MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION

## AND RESULTS OF OPERATIONS

## Overall Corporate Results

On a consolidated basis, the Company earned $\$ 1.5$ million, or $\$ 0.06$ per diluted share, during the third quarter of 2000 compared to a net loss of $\$ 687,000$, or a loss of $\$ 0.05$ per diluted share, during the third quarter of 1999. Year-to-date net income was $\$ 3.4$ million or $\$ 0.12$ per share compared to net income of $\$ 1.4$ million or $\$ 0.03$ per share for the first nine months of 1999. Pre-tax income increased to $\$ 1.5$ million during the third quarter of 2000 from a loss of $\$ 638,000$ for the comparable period in 1999. For the first nine months of 2000 pre-tax income was $\$ 4.3$ million compared to $\$ 1.5$ million in the first nine months of 1999.

The Company, beginning in the first quarter of 2000, is recognizing a deferred tax provision as a result of the Company's year-end 1999 reassessment of its valuation reserve related to the Company's net operating loss carryforwards. In addition, during the third quarter of the current year results were favorably impacted by a $\$ 537,000$ deferred tax benefit related to the reduction of the Company's valuation allowance. The reduction in the valuation allowance is the result of the utilization of net operating loss carryforwards that would have expired in 1987. For a further discussion of the Company's valuation allowance, refer to note 5 of the Company's consolidated financial statements included in the Company's 1999 Annual Report on Form 10-K for the year ended December 31, 1999.

A more detailed analysis of the individual operating entities and other corporate activities is provided below.

UNDERWRITING RESULTS

## American Southern

The following is a summary of American Southern's premiums for the third quarter and first nine months of 2000 and the comparable periods in 1999 (in thousands):


Gross written premiums at American Southern increased $\$ 11.2$ million for the quarter and $\$ 4.8$ million for the year to date period. During the first six months of 2000, American Southern had been recognizing the premium of one of its larger contracts on a monthly basis instead of recording the entire premium in the first quarter and offsetting it with unearned premium as was done in 1999. This contract was renewed, through a competitive bidding process, in early 2000; however, one of the other parties bidding for this particular contract appealed the award of this business to American Southern and, as a result, American Southern had been recognizing this premium using a more conservative measure. The Company is confident at this time that it can defend any appeal. Therefore, during the third quarter the Company recognized, as written premium, the remaining premium balance on this contract, which accounts for the quarter to quarter increase. The increase in gross written premium for the year to date period is a change in the aforementioned contract that extends the annual premium through May, whereas in the prior year the contract ran from February to February.

Net earned premium for the quarter decreased $\$ 322,000$ and was flat for the first nine months of 2000. The contract discussed
previously, when renewed, was done so at a lower rate than in the previous year. As a result of this rate reduction earned premium for the quarter declined slightly in comparison to the previous year. While American Southern renewed this contract at a lower rate, it is management's opinion that this contract will remain profitable. This reduction in earned premium is offset partially, particularly for the year to date period, by the increase in earned premium from American Southern's joint venture with the AAA of the Carolinas' Motor Club. This program began writing business during 1999 and as a result did not have a significant impact on earned premiums in the first half of 1999. Earned premiums from the joint venture were $\$ 815,000$ in the third quarter of 2000 compared to $\$ 793,000$ in the third quarter of 1999 . For the year to date period earned premiums from this program were $\$ 2.5$ million in 2000 compared to \$1.5 million in 1999.

The following is American Southern's earned premium by line of business for the third quarter and first nine months of 2000 and the comparable periods in 1999 (in thousands):

|  | Three months ended September 30, |  | Nine months ended September 30, |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2000 | 1999 | 2000 | 1999 |
| Commercial automobile | \$ 7,060 | 7,312 | 20,587 | 21,113 |
| Private passenger auto | 815 | 793 | 2,455 | 1,471 |
| General liability | 836 | 980 | 2,627 | 3,278 |
| Property | 828 | 778 | 2,526 | 2,335 |
| Other | 18 | 16 | 46 | 46 |
|  | \$ 9,557 | 9,879 | 28,241 | 28,243 |

American Southern produces much of its business through contracts with various states and municipalities, some of which represent significant amounts of revenue for the company. These contracts, which last from one to three years, are periodically subject to competitive renewal quotes and the loss of a significant contract could have a material adverse effect on the business or financial condition of American Southern and the Company. Other than the contract discussed above, none of American Southern's significant contracts are currently up for renewal. In an effort to increase the number of programs underwritten by American Southern and to insulate it from the loss of any one program, the company is continually evaluating new underwriting programs.

The following is the loss and expense ratios of American Southern for the third quarter and first nine months of 2000 and for the comparable periods in 1999:

|  | Three months ended September 30, |  | Nine mon Septemb | $\begin{aligned} & \text { s ended } \\ & \text { r 30, } \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: |
|  | 2000 | 1999 | 2000 | 1999 |
| Loss ratio | 72.8\% | 66.0\% | 69.4\% | 70.2\% |
| Expense ratio* | 22.8\% | 27.3\% | 28.4\% | 25.8\% |
| Combined ratio | 95.6\% | 93.3\% | 97.8\% | 96.0\% |

*Excludes the amortization of goodwill associated with the acquisition of American Southern.

The loss ratio for the third quarter was $72.8 \%$ compared to $66.0 \%$ in the third quarter of 1999. American Southern was impacted by an abnormally high occurrence of automobile claims during the first two months of the third quarter. The decline in the expense ratio for the quarter is a function of American Southern's profit sharing arrangements that compensate the Company's agents based upon the profitability of the business they write.

The results of both Association Casualty Insurance Company and Association Risk Management General Agency (together referred to as "Association Casualty") are presented for the first nine months of 2000; however, since the Company did not own these companies during the first half of 1999 year to date comparative information is not presented for the year to date period.

The following is a summary of Association Casualty's premiums for the third quarter of 2000 and the comparable quarter in 1999 and the first nine months of 2000 (in thousands):


Association Casualty writes predominately workers' compensation insurance in the state of Texas (95\% of net earned premiums). The Texas' workers compensation market remains extremely competitive; however, Association Casualty has been successful in attracting new business and in increasing the rates it is charging for renewal business. As a result of these efforts, the company has been able to increase gross written premiums by $39 \%$ over the comparable period in 1999.

The following is the loss and expense ratio for Association Casualty for the third quarter of 2000 and the comparable period in 1999 and the first nine months of 2000:

|  | Three months ended <br> September 30, | Nine months ended <br> September 30, |
| :--- | :---: | :---: |
|  | 2000 | 1999 |

*Excludes the amortization of goodwill and interest on an intercompany surplus note associated with the acquisition of Association Casualty.

Association Casualty continues to be adversely impacted by the liberal interpretation of workers' compensation laws in the State of Texas. The company is also seeing an increase in the number of claims that are being reported for second surgeries. The company has taken action to increase its pricing and the impact of this action is being seen in increased premiums and a lower loss ratio.

The following is a summary of Georgia Casualty's premiums for the third quarter and first nine months of 2000 and the comparable periods in 1999 (in thousands):


Gross written premiums at Georgia Casualty decreased \$106,000 during the third quarter of 2000 and increased $\$ 7.5$ million or $38.1 \%$ during the first nine months of 2000. The increase in premium for the year to date period is the result of several factors. First, the company, beginning in the first quarter of 2000, began evaluating and underwriting insurance for large associations and other homogenous risks. In addition, the company has been aggressively increasing premiums on its renewal business and has been pricing new business at rates higher than those used a year ago. Lastly, the new management team at Georgia Casualty, through its relationships in the insurance industry, has broadened the agency force used by the company. During the third quarter, Georgia Casualty non-renewed a significant portion of its potential renewals. This action served to offset the premium growth stemming from the aforementioned initiatives and resulted in a slight decrease in written premium for the quarter. The decline in ceded premium is the result of the discontinuation of the stop-loss reinsurance agreement that the company put in place in the first quarter of 1999. Due to the improved results seen by Georgia Casualty, the protection offered by the stop loss agreement is, in the opinion of management, no longer necessary.

The following is Georgia Casualty's earned premium by line of business for the third quarter and first nine months of 2000 and the comparable periods in 1999 (in thousands):

|  | Three months ended September 30, |  |  | Nine months ended September 30, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2000 |  | 1999 |  | 2000 |  | 1999 |
| Workers' compensation | \$ 4, 281 | \$ | 3,455 | \$ | 12,766 | \$ | 9,671 |
| General Liability | 687 |  | 328 |  | 1,926 |  | 924 |
| Commercial multi-peril | 1,169 |  | 381 |  | 2,883 |  | 1,139 |
| Commercial automobile | 1,374 |  | 714 |  | 3,591 |  | 2,182 |
| Property | 62 |  | 136 |  | 196 |  | 437 |
|  | 7,573 |  | 5,014 | \$ | 21,362 |  | 14,353 |

The following is Georgia Casualty's loss and expense ratios for the third quarter and first nine months of 2000 and the comparable periods in 1999:

|  | Three months ended September 30, |  | Nine months ended September 31, |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2000 | 1999 | 2000 | 999 |
| Loss ratio | 76.5\% | 108.7\% | 72.5\% | 89.0\% |
| Expense ratio | 40.0\% | 41.7\% | 37.8\% | 41.1\% |
| Combined ratio | 116.5\% | 150.4\% | 110.3\% | 130.1\% |

The loss ratio declined to $76.5 \%$ in the third quarter of 2000 from 108.7\% in the third quarter of 1999 and from $89.0 \%$ the first nine months of 1999 to $72.5 \%$ for the comparable period in 2000. The primary reason for the decline is the complete elimination during the latter part of 1999 of two underwriting programs, the performance of which was substandard. In addition, the company is seeing the benefits of the increased rates that began in the fourth quarter of 1999. Also, the mix of business that Georgia Casualty underwrites has changed from one of higher hazards (e.g., logging and habitational contractors) to low and moderate hazards (e.g., retail and light manufacturing). The expense ratio for the quarter declined to $40.0 \%$ from $41.7 \%$, and to $37.8 \%$ from $41.1 \%$ for the year to date period, primarily as a result of the increase in earned premiums and only a moderate increase in fixed expenses.

## Bankers Fidelity

The following summarizes Bankers Fidelity's premiums for the third quarter and first nine months of 2000 and the comparable periods in 1999 (in thousands):

|  | Three months ended September 30, |  | Nine months ended September 30, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2000 | 1999 |  | 000 |  | 1999 |
| Medicare |  |  |  |  |  |  |
| supplement | \$ 8,006 | \$ 6,614 | \$ | 22,998 |  | 18,784 |
| Other health | 693 | 787 |  | 2,209 |  | 2,439 |
| Life | 3,415 | 3,216 |  | 10,138 |  | 9,404 |
| Total all lines | \$ 12,114 | \$ 10, 617 | \$ | 35,345 |  | 30,627 |

Premium revenue at Bankers Fidelity increased $\$ 1.5$ million or $14.1 \%$ during the third quarter of 2000 and $\$ 4.7$ million or $15.4 \%$ for the year to date period. The most significant increase in premium arose in the Medicare supplement line of business which increased $21.0 \%$ for the quarter and $22.4 \%$ for the year. During 1999, Bankers Fidelity expanded its Medicare supplement product into additional states which, over the course of the year, increased the sales of this product. The effects of this expansion are now being realized. In addition, during the fourth quarter of 1999 and first quarter of 2000 Bankers Fidelity implemented rate increases on this product, in some cases up to $30 \%$. While the full effect of these rate increases is just now beginning to impact renewal business, it is reflected in the new business written by the company. In spite of these rate increases, the renewal rate on this product was in excess of $86 \%$ for the year. Bankers Fidelity is also continuing to see increased sales of its life products. The major marketing effort at Bankers Fidelity continues to be on this product line.

The following summarizes Bankers Fidelity's operating expenses for the third quarter and first nine months of 2000 and the comparable periods in 1999 (in thousands):
Three months ended Nine months ended
September 30, $\quad$ September 30,


The increase in both benefits and losses and commission and other expenses is directly attributable to the increase in premiums. Benefits and losses are up $18.6 \%$ for the quarter and $20.0 \%$ for the year, slightly out pacing the increase in premiums. As a percentage of premiums, benefits and losses were 68.3\% for the quarter and $71.2 \%$ for the year compared to $65.7 \%$ in the third quarter of 1999 and $68.5 \%$ for the first nine months of 1999. The increase is primarily attributable to increased medical costs. The rate increases that Bankers Fidelity has put in place will ultimately mitigate the increases in medical costs; however, it will take several quarters before the full effect of the rate increases is seen.

As a result of an effort to reduce commission costs as well as streamline expenses, commission and other expenses decreased slightly during the quarter and are up only slightly year to date. As a percentage of premium, these expenses were $30.9 \%$ for the third quarter of 2000 compared to $36.9 \%$ in the third quarter of 1999. Year to date this ratio improved to $32.5 \%$ from $37.1 \%$ in 1999.

## INVESTMENT INCOME AND REALIZED GAINS

Investment income for the quarter increased $6.8 \%$ over the third quarter of 1999 and increased $\$ 2.3$ million year to date. The addition of Association Casualty accounted for $\$ 1.4$ million of the year to date increase. The Company also benefited from a significant gain in a real estate partnership in which it is involved. The investment, which is accounted for under the equity method, generated income of approximately $\$ 634,000$ during the first nine months of 2000. To take advantage of the steepening yield curve the company has shifted securities from short-term to longer-term securities. This also contributed to the increase in investment income for the quarter.

The Company recognized a $\$ 15,000$ realized gain for the quarter. Management continually evaluates the Company's investment portfolio and when opportunities arise will divest appreciated investments.

## INTEREST EXPENSE

Interest expense for the third quarter and first nine months of 2000 increased significantly compared to 1999. In conjunction with the acquisition of Association Casualty, the Company entered into a $\$ 30.0$ million revolving credit facility with Wachovia Bank, N.A. During the first quarter of 2000, the Company paid down $\$ 1.0$ million on the revolver, leaving $\$ 25.0$ million outstanding under the facility. This debt, coupled with the $\$ 25$ million variable rated demand bonds entered into during the second quarter of 1999, the proceeds of which were used to pay down the Company's prior credit facility, bring the total debt at June 30, 2000 to $\$ 50.0$ million, up from $\$ 26.0$ million in the first half 1999. In addition both the base interest rate, LIBOR, and the interest rate margin increased over the prior year. The interest rate on both the revolver and the bonds is variable and is tied to 30-day LIBOR.

## OTHER EXPENSES AND TAXES

The decline in other expenses for the quarter is primarily attributable to a reduction in the bad debt reserve due to improvements as to the collectibility of certain receivables from agents with whom the company conducts business.

The Company, beginning in the first quarter of 2000 is recognizing a deferred tax provision as a result of the Company's year-end 1999 reassessment of its valuation reserve related to the Company's net operating loss carryforwards. For a further discussion of the Company's valuation allowance refer to Note 5 of the Company's consolidated financial statements included in the Company's 1999 Annual Report on Form 10-K for the year ended December 31, 1999.

## LIQUIDITY AND CAPITAL RESOURCES

The major cash needs of the Company are for the payment of claims and expenses as they come due and the maintenance of adequate statutory capital and surplus to satisfy state regulatory requirements and meet debt service requirements of the Company. The Company's primary source of cash is written premiums and investment income. Cash payments consist of current claim payments to insureds and operating expenses such as salaries, employee benefits, commissions, taxes, and shareholder dividends from the subsidiaries, when earnings warrant such dividend payments. By statute, the state regulatory authorities establish minimum liquidity standards primarily to protect policyholders.

The Company's insurance subsidiaries reported a combined statutory income of $\$ 3.5$ million for the first nine months of 2000 compared to statutory net income of $\$ 3.1$ million for the first nine months of 1999. The reasons for the increase in statutory earnings in the first nine months of 2000 are the same as those discussed in "Results of Operations" above. Statutory results are further compounded by the recognition of $100 \%$ of the costs of acquiring business. In a growth environment this can cause statutory results to appear deflated. Statutory results differ from the results of operations under generally accepted accounting principles ("GAAP") for the Casualty Division due to the deferral of acquisition costs. The Life and Health Division's statutory results differ from GAAP primarily due to deferral of acquisition costs, as well as different reserving methods.

The Company has one series of preferred stock outstanding, substantially all of which is held by affiliates of the Company's chairman and principal shareholders. The outstanding shares of Series B Preferred Stock ("Series B Stock") have a stated value of $\$ 100$ per share, accrue annual dividends at a rate of $\$ 9.00$ per share, in certain circumstances may be convertible into an aggregate of approximately $3,358,000$ shares of common stock, and are redeemable at the Company's option. The Series B Stock is not currently convertible. At September 30, 2000, the Company had accrued, but unpaid dividends on the Series B Stock totaling $\$ 5.7$ million.

On June 24, 1999, the Company issued $\$ 25.0$ million in Taxable Variable Rate Demand Bonds, Series 1999 (the "Bonds") to replace the Company's existing bank facility. The Bonds will mature on July 1, 2009 and pay a variable interest rate that approximates 30 -day LIBOR. The Bonds are backed by a Letter of Credit issued by Wachovia Bank, N.A. The cost of the Letter of Credit and its associated fees was 275 basis points at September 30, 2000, making the effective cost of the bonds LIBOR plus 275 basis points. The credit facility that was replaced by the Bonds was a term loan with an interest rate of prime less 50 basis points and would have matured December 31, 2000.

On July 1, 1999, the Company entered into a $\$ 30.0$ million revolving credit facility with Wachovia Bank, N.A. to finance a portion of its acquisition of Association Casualty. The revolver has a five-year term and requires no principal payments until maturity. The interest rate on the revolver is 30-day LIBOR plus 275 basis points at September 30, 2000. The Company paid down \$1.0 million on this facility during the first quarter of 2000, reducing the outstanding balance to $\$ 25.0$ million.

The Company is required, under both credit facilities, to meet certain debt covenants including maintaining certain ratios of earnings before interest, taxes, depreciation and amortization ("EBITDA") to interest, debt to EBITDA and debt to total capitalization. The Company was in compliance with all of its debt covenants at September 30, 2000.

The Company provides certain administrative and other services to each of its insurance subsidiaries. The amounts charged to and paid by the subsidiaries in the first quarter of 2000 increased slightly over the first quarter of 1999. In addition, the Company has a formal tax-sharing agreement between the Company and its insurance subsidiaries. It is anticipated that this agreement will provide the Company with additional funds from profitable subsidiaries due to the subsidiaries' use of the Company's tax loss carryforwards, which totaled approximately $\$ 35$ million at September 30, 2000.

Over 90\% of the investment assets of the insurance subsidiaries are in marketable securities that can be converted into cash, if required; however, use of such assets by the Company is limited by state insurance regulations. Dividend payments to the Company by its insurance subsidiaries are limited to the accumulated statutory earnings of the individual insurance subsidiaries, subject to annual limitations. At September 30, 2000, Georgia Casualty had \$7.2 million of accumulated statutory earnings, American Southern had $\$ 19.2$ million of accumulated statutory earnings, Association Casualty had $\$ 14.2$ million of accumulated statutory earnings, and Bankers Fidelity had $\$ 14.1$ million of accumulated statutory earnings.

Net cash provided by operating activities was $\$ 9.9$ million in the first nine months of 2000 compared to net cash provided by operating activities of $\$ 1.2$ million in the first nine months of 1999. Cash and short-term investments decreased from $\$ 34.3$ million at December 31, 1999 , to $\$ 24.2$ million at September 30, 2000, mainly due to an increase in longer-term investments. Total investments (excluding short-term investments) increased to $\$ 213.2$ million due to the shift from short-term investments.

The Company believes that the dividends, fees, and tax-sharing payments it receives from its subsidiaries and, if needed, borrowings from banks will enable the Company to meet its liquidity requirements for the foreseeable future. Management is not aware of any current recommendations by regulatory authorities, which, if implemented, would have a material adverse effect on the Company's liquidity, capital resources or operations.

Item 3. Quantitative and Qualitative Disclosures about Market Risk
Due to the nature of the Company's business it is exposed to both interest rate and market risk. Changes in interest rates, which represent the largest factor affecting the Company, may result in changes in the fair market value of the Company's investments, cashflows and interest income and expense. The Company is also subject to risk from changes in equity prices.

## FORWARD-LOOKING STATEMENTS

This report contains and references certain information that constitutes forward-looking statements as that term is defined in the Private Securities Litigation Reform Act of 1995. Those statements, to the extent they are not historical facts, should be considered forward-looking and subject to various risks and uncertainties. Such forward-looking statements are made based upon management's assessments of various risks and uncertainties, as well as assumptions made in accordance with the "safe harbor" provisions of the Private Securities Litigation Reform Act of 1995. The Company's actual results could differ materially from the results anticipated in these forward-looking statements as a result of such risks and uncertainties, including those identified in the Company's Annual Report on Form 10-K for the fiscal year ending December 31, 1999 and the other filings made by the Company from time to time with the Securities and Exchange Commission.

Item 6. Exhibits and Report on Form 8-K
(a) The following exhibits are filed herewith Exhibit 27- Financial Data Schedule

## SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

## ATLANTIC AMERICAN CORPORATION

(Registrant)


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